



MICT SETA Head Office
Supply Chain Management
19 Richards Drive
Gallagher Convention Centre, Gallagher House
Level 3 West Wing
Tel +27 11 207 2600
E-mail: rfqs@mict.org.za

RFQ NUMBER	RFQ/MICT/26/2023
RFQ DESCRIPTION	APPOINTMENT OF A SERVICE PROVIDER TO PROVIDE BOARD SECRETARY SERVICES FOR A PERIOD OF SIX (6) MONTHS.
RFQ RE-ISSUE DATE	07 June 2023
BRIEFING SESSION	N/A
CLOSING DATE & TIME	14 June 2023 @ 11:00 AM RFQ submitted after the stipulated closing date and time will not be considered.
LOCATION FOR SUBMISSIONS	rfqs@mict.org.za
NO: OF DOCUMENTS	1 SOFT COPY

For queries, please contact rfqs@mict.org.za before the closing date of this RFQ.

The MICT SETA requests your quotation on the services listed above. Please furnish us with all the information as requested and return your quotation on the date and time stipulated above. **Late and incomplete submissions will invalidate the quote submitted.**

SUPPLIER NAME: _____

NATIONAL TREASURY (CSD) SUPPLIER NUMBER: _____

POSTAL ADDRESS: _____

TELEPHONE NO: _____

E MAIL ADDRESS: _____

CONTACT PERSON: _____

CELL NO: _____

SIGNATURE OF BIDDER: _____

SUPPLIER REGISTRATION ON CSD

Prospective suppliers must register on the National Treasury Central Supplier database in terms of National Treasury circular no 4A of 2016/17. The bidder shall register prior submitting a proposal/bid.



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RETURNABLE DOCUMENTS CHECKLIST

quotation invitation document must be completed, signed and submitted as a whole by the authorised Company representative. All forms must be properly completed, list below serve as a checklist of your RFQ submission.

(Tick in the relevant block below)

DESCRIPTION	YES	NO
CSD Central Supplier Database (CSD) Registration Report		
CIPC registration documents		
Pricing Schedule		
Valid Tax Clearance Certificate (S) and or proof of application endorsed by SARS and/or SARS issued verification pin		
SBD 4 – Bidder’s Disclosure		
SBD 6.1 - Preferential Procurement Claim Form		

Note: This RFQ must be completed and signed by the authorised company representative

MICT SETA –QUOTATION CONDITIONS

1. QUOTATION CONDITIONS

NOTE: Quotation for the supply of goods or services described in this document are invited in accordance with the provision of Government Procurement: General Conditions of Contract available for download from <http://www.treasury.gov.za/divisions/ocpo/sc/GeneralConditions/>

- a. **MICT SETA** does not bind itself to accept the lowest or any RFQ, nor shall it be responsible for or pay any expenses or losses which may be incurred by the bidder in the preparation and delivery of the RFQ.
- b. No RFQ shall be deemed to have been accepted unless and until a formal contract/letter of intent is prepared and executed.

1.1 MICT SETA reserves the right to:

- a. Not evaluate and award RFQ that do not comply strictly with the requirements of this RFQ.
- b. Make a selection solely on the information received in the RFQs and Enter into negotiations with any one or more of the preferred bidder(s) based on the criteria specified in the evaluation of this RFQ.
- c. Contact any bidder during the evaluation process, in order to clarify any information, without informing any other bidders, and no change in the content of the RFQ shall be sought, offered, or permitted.
- d. Award a contract to one or more bidder(s).
- e. Withdraw the RFQ at any stage
- f. Accept a separate RFQ or any RFQ in part or full at its own discretion.
- g. Cancel this RFQ or any part thereof at any stage as prescribed in the PPPFA regulation.
- h. Select the bidder(s) for further negotiations on the basis of the greatest benefit to MICT SETA and not necessarily on the basis of the lowest costs

2. COST OF BIDDING

The bidder shall bear all costs and expenses associated with the preparation and submission of its RFQ or RFQ, and the MICT SETA shall under no circumstances be responsible or liable for any such costs, regardless of, without limitation, the conduct or outcome of the bidding, evaluation, and selection processes.

TERMS OF REFERENCE

1. Background Information

The Media, Information and Communication Technologies Sector Education and Training Authority, the "MICT SETA", was established in terms of the Skills Development Act, 1998 (Act No. 97 of 1998). Is responsible for skills development for its respective sub-sectors. The MICT sector is made up of five sub-sectors that are interconnected but also quite distinct and identifiable. These are Advertising, Film and Electronic Media, Electronics, Information Technology and Telecommunications.

2. Objective

The MICT SETA seeks to appoint a reputable and experienced Bidder to provide secretarial services for a period of six (06) months.

3. Scope of Work

3.1. Secretarial support

- 3.1.1. Ensure that the Board and Committees are properly constituted;
- 3.1.2. Conduct induction and identify relevant training and arrange training for the Board and its Committees;
- 3.1.3. Develop Corporate Calendar in line with legislated reporting deadlines;
- 3.1.4. Ensure meetings are scheduled and held in accordance with the Corporate Calendar;
- 3.1.5. Prepare agenda and meeting packs for meetings;
- 3.1.6. Attend meetings and ensure all meetings have a quorum, members declare their interest (based on agenda), scribing and taking of minutes for the Board and Governance Committees, which includes but not limited to the Board and Board Sub-Committees as well as any other governance structures which may be established by the Accounting Authority in terms of its delegated powers to ensure the successful operation of the MICT SETA.
- 3.1.7. Circulate meeting resolutions and action items;
- 3.1.8. Follow-up on completion of action items;
- 3.1.9. Ensure Board members are remunerated and payments are processed timeously;
- 3.1.10. Make logistical arrangements for meetings, which includes scheduling of meetings, booking venues and make travel arrangements; and
- 3.1.11. Serve as an internal liaison between the Board and Management.

4. Governance and compliance services

- 4.1. Ensure the Board has full compliments of members;
- 4.2. Ensure members declare their interests (annual declarations) and keep a register of such interests;
- 4.3. Ensure members are constantly updated with relevant corporate governance prescripts which includes but not limited to legislation, regulations and best governance practices;
- 4.4. Advise members on corporate governance imperatives and compliance requirements and provide on-demand legal advice;

- 4.5. Manage the Board's stakeholders; and
- 4.6. Ensure quarterly compliance reports are submitted to the Executive Authority and National Treasury.

5. Legal advisory services

- 5.1. Provide legal advice to the Board and its sub-committees as and when required.

6. Minimum requirements

6.1. The prospective bidder must have experience and assign resources or staff who have the following:

- 6.1.1. A degree in Law or equivalent qualifications.
- 6.1.2. Admitted Attorney or Chartered Secretary
- 6.1.3. Minimum two (2) years post admission experience as an attorney or must be a registered Chartered Secretary; and
- 6.1.4. Minimum two (2) years of Board Management experience, knowledge and understanding related to the field.

6.2. The prospective Bidder must assign resources or staff who in addition to item 6.1.3. and 6.1.4 have the following skills and behavioural attributes:

- 6.2.1. Knowledge of legislation regulating SETAs;
- 6.2.2. Expert knowledge in roles and responsibilities of the Board and Committees;
- 6.2.3. Understanding of the Public Finance Management Act (PFMA) and National Treasury Regulations;
- 6.2.4. Strategic meeting management;
- 6.2.5. Understanding of meeting protocols;
- 6.2.6. Strong Corporate governance background;
- 6.2.7. Strong administrative skills; and
- 6.2.8. Ability to work under pressure and meet strict deadlines.

PRICING SCHEDULE

Name of bidder _____

RFQ number: _____

Closing date _____

RFQs shall remain valid for acceptance for a period of **90 days** counted from the closing date.

Bidders to provide further cost breakdown where necessary under each line item, and sub-total and the overall RFQ price (Total) should be included. The below table is for illustration only:

Item	Requirement Description	Quantity	Unit Cost	Total Cost (Excl. VAT)
	APPOINTMENT OF A SERVICE PROVIDER TO PROVIDE BOARD SECRETARY SERVICES FOR A PERIOD OF SIX (6) MONTHS. Prices are to be quoted at an all-inclusive rate			
1.	Hourly Rate	1	R	R
2.	Daily Rate	1	R	R
3.	Other Costs/ Fees	1	R	R
Sub-Total				R
VAT@15%				R
TOTAL PRICE (INCLUDING VAT)				R

Complete below:

1. Delivery Address: **MICT SETA Head office**
Level 3 West wing, Gallagher House
19 Richards Drive, Halfway House
Midrand
2. Indicate Delivery period after order receipt.....
3. Is delivery period fixed? **Yes/No**
4. Is the price(s) fixed? **Yes/No**
5. Is the quote strictly to specification? **Yes/No**

I/We, the undersigned, agree that this bidding price shall remain binding on me/us and open for acceptance for the period stipulated above.

Authorised Company Representative:

Capacity under which this quote is signed.....

Signature:

Date:

EVALUATION CRITERIA

RFQ's received will be evaluated on Functional requirements and, Price & specific goals comparison.

Technical / Functional criteria Evaluation

Bids submitted will be evaluated on technical functionality out of a maximum of **100 points**. A threshold of **70 points** out of the **100 points** has been set. Bidder must score of **70 points** out of the **100 points to be considered for further evaluation on Price & specific goals comparison**.

Only RFQ submission that have met or exceeded the qualification threshold of 70 points on technical functionality will qualify for further evaluation on Price & specific goals comparison according to the 80/20 preference point system in terms of the PPPFA Regulations 2022, where 80 points will be for Price and 20 points will be for specific goals comparison.

Note: All bids achieving less than the set threshold will be declared non-responsive. Assessment of evaluation of the functional/ technical criteria will be based on the table below:

	Criteria	Weight score/ points
1. Company's Experience	<p>Bidders submit contactable reference letter/s from their client/s indicating experience in rendering board secretariat or similar services in the past years. Contactable references letter/s must include name of company, contact details, board secretariat services or similar services and duration /period.</p> <p>Points on submission of reference letters indicating experience in Board secretariat or similar services will be allocated as follows:</p> <ul style="list-style-type: none"> Reference letter/s from three (3) or more different clients reflecting three (03) or more years' experience in board secretariat or similar services = 15 points Reference letter/s from two (2) different clients reflecting two (02) years' experience in board secretariat or similar services = 10 points. Reference letter/s from one client reflecting one (01) year experience in board secretariat or similar services = 05 points. Reference letter/s reflecting less than one (01) year experience in recruitment services = 0 <p>MICT SETA reserves the right to contact references prior to award. Reference letters must not be older than 10 years</p>	15
2. Experience of the resources	<p>Bidder must provide a CV or profile of the team lead and supporting personnel indicating years of experience and or skills in rendering board secretariat or similar services in the past years. No points will be allocated to a bidder who does not indicate who the team lead is in their submission</p> <p>Points on submission of CV or of the <u>Team Lead</u> with experience in Board Secretariat or similar services will be allocated as follows:</p>	30

	<ul style="list-style-type: none"> • 04 or more years and above experience = 20 points • 03 or and above experience= 15 points • 02 years' experience = 10 points • 01 years' experience in = 05 points • Less than 01-year experience = 0 points <p>Points on submission of CV for <u>supporting personnel</u> with experience in Board Secretariat or similar services will be allocated as follows:</p> <ul style="list-style-type: none"> • 03 or more years and above experience = 10 points • 02 years' experience = 05 • Less than 02-year'experience = 0 points 	
Qualification and affiliation requirement	<p>Bidder must submit team leader(s) who must have experience and qualifications in law or Chartered Governance Institute of Southern Africa (CGISA).</p> <p>Points on submission of <u>team leader's</u> qualifications and affiliation will be allocated as follows:</p> <ul style="list-style-type: none"> • Copy of Law degree or NQF Level 7 certificate from Chartered Governance Institute of Southern Africa (CGISA). (15 points) • Copy of post admission certificate as an attorney /advocate with at least two (2) years post-admission experience or be registered as a member of CGISA for two (2) or more years (15 points). • No points will be allocated for post admission certificate as an attorney /advocate or post-admission experience or be registered as a member of CGISA for less than two (2) years. (0 points) 	30
Samples of the minutes	<p>Bidders must provide a sample of minutes taken in the past reflecting the structure and style of minute taking skills (bidders to flaw or exclude client's name and name of Directors/members or any other information reflecting client's details)</p> <p><u>Points on submission of minutes in the past reflecting the structure and style of minute taking will be allocated as follows:</u></p> <ul style="list-style-type: none"> • Board or minutes of the Committees of the Board (Board/ Audit and Risk/ Remuneration Committee/ Finance Committee etc (15 points) • Other Governance Structures (5 points) • Non submission of minutes is 0 points 	15
Locality: (Gauteng)	<p>Bidder must reside within Gauteng and be able to attend both Physical and Virtual Board meetings.</p> <p>10 Points will be allocated to bidders RFQ submission with a proof of address in Gauteng province in the Director's or Company's name.</p> <p>(Proof of address must be one of the following: CIPC, SARS, Municipality bill, Electricity bill, Lease agreement or proof of residence from the Bank) Proof of address in the Director or Company name.</p>	10

	Any address outside Gauteng will score (0 points)	
	TOTAL	100
	MINIMUM THRESHOLD	70

Note: Bidders who do not meet the above functional criteria will be eliminated from further evaluation on price and specific goals.

SPECIFIC GOALS

Specific Goal to be evaluated out of **20 Points**:

Special Goal Criteria	Points
Enterprise which is 51% owned by historically disadvantaged persons.	10
Enterprise which is 51% owned by historically disadvantaged women.	5
Enterprise which is 51% owned by historically disadvantaged youth.	5
Total	20

**** Enterprises that are not owned by historically disadvantaged persons will be allocated 0 points.**

Bidder must submit the following documents:

- Certified ID copies of the company's directors as per the CIPC documents. (Certified copies must not be older than 6 months)
- CIPC Documents and or Share certificates

Failure on the part of a service provider to submit proof or documentation required in terms of this RFQ to claim points for specific goals, will be interpreted to mean that preference points for specific goals are not claimed.

BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. Bidder's declaration

2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest¹ in the enterprise, employed by the state? **YES/NO**

2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of State institution

2.1.2. Do you, or any person connected with the bidder, have a relationship with any person who is employed by the procuring institution? **YES/NO**

2.2.1 If so, furnish particulars:

.....

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.

2.3 Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether or not they are bidding for this contract? **YES/NO**

2.3.1 If so, furnish particulars:

.....
.....

3 DECLARATION

I, the undersigned, (name)..... in submitting the accompanying bid, do hereby make the following statements that I certify to be true and complete in every respect:

- 3.1 I have read and I understand the contents of this disclosure;
- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;
- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium² will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.5 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.6 There have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.
- 3.7 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or

² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.

.....
Signature

.....
Date

.....
Position

.....
Name of bidder

PREFERENCE PROCUREMENT CLAIM FORM

PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL PROCUREMENT REGULATIONS 2022

This preference form must form part of all tenders invited. It contains general information and serves as a claim form for preference points for specific goals.

NB: BEFORE COMPLETING THIS FORM, TENDERERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF THE TENDER AND PREFERENTIAL PROCUREMENT REGULATIONS, 2022

1 GENERAL CONDITIONS

1.1 The following preference point systems are applicable to invitations to tender:

- the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and
- the 90/10 system for requirements with a Rand value above R50 000 000 (all applicable taxes included).

1.2 To be completed by the organ of state

- a) The applicable preference point system for this tender is the **80/20** preference point system.
- b) the **80/20 preference point system** will be applicable in this tender. The lowest/highest acceptable tender will be used to determine the accurate system once tenders are received.

1.3 Points for this tender (even in the case of a tender for income-generating contracts) shall be awarded for:

- (a) Price; and
(b) Specific Goals.

1.4 To be completed by the organ of state:

The maximum points for this tender are allocated as follows:

	POINTS
PRICE	80
SPECIFIC GOALS	20
Total points for Price and SPECIFIC GOALS	100

1.5 Failure on the part of a tenderer to submit proof or documentation required in terms of this tender to claim points for specific goals with the tender, will be interpreted to mean that preference points for specific goals are not claimed.

1.6 The organ of state reserves the right to require of a tenderer, either before a tender is

adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the organ of state.

2 DEFINITIONS

- (a) **“tender”** means a written offer in the form determined by an organ of state in response to an invitation to provide goods or services through price quotations, competitive tendering process or any other method envisaged in legislation;
- (b) **“price”** means an amount of money tendered for goods or services, and includes all applicable taxes less all unconditional discounts;
- (c) **“rand value”** means the total estimated value of a contract in Rand, calculated at the time of bid invitation, and includes all applicable taxes;
- (d) **“tender for income-generating contracts”** means a written offer in the form determined by an organ of state in response to an invitation for the origination of income-generating contracts through any method envisaged in legislation that will result in a legal agreement between the organ of state and a third party that produces revenue for the organ of state, and includes, but is not limited to, leasing and disposal of assets and concession contracts, excluding direct sales and disposal of assets through public auctions; and
- (e) **“the Act”** means the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000).

3 FORMULAE FOR PROCUREMENT OF GOODS AND SERVICES

3.1. POINTS AWARDED FOR PRICE

3.1.1 THE 80/20 OR 90/10 PREFERENCE POINT SYSTEMS

A maximum of 80 or 90 points is allocated for price on the following basis:

$$Ps = 80 \left(1 - \frac{Pt - Pmin}{Pmin} \right) \quad \text{or} \quad Ps = 90 \left(1 - \frac{Pt - Pmin}{Pmin} \right)$$

Where

- Ps = Points scored for price of tender under consideration
- Pt = Price of tender under consideration
- Pmin = Price of lowest acceptable tender

3.2. FORMULAE FOR DISPOSAL OR LEASING OF STATE ASSETS AND INCOME GENERATING PROCUREMENT

3.2.1. POINTS AWARDED FOR PRICE

A maximum of 80 or 90 points is allocated for price on the following basis:

$$80/20 \quad \text{or} \quad 90/10$$

$$Ps = 80 \left(1 + \frac{Pt - P_{max}}{P_{max}} \right) \quad \text{or} \quad Ps = 90 \left(1 + \frac{Pt - P_{max}}{P_{max}} \right)$$

Where

- Ps = Points scored for price of tender under consideration
 Pt = Price of tender under consideration
 Pmax = Price of highest acceptable tender

4. POINTS AWARDED FOR SPECIFIC GOALS

- 4.1. In terms of Regulation 4(2); 5(2); 6(2) and 7(2) of the Preferential Procurement Regulations, preference points must be awarded for specific goals stated in the tender. For the purposes of this tender the tenderer will be allocated points based on the goals stated in table 1 below as may be supported by proof/ documentation stated in the conditions of this tender:
- 4.2. In cases where organs of state intend to use Regulation 3(2) of the Regulations, which states that, if it is unclear whether the 80/20 or 90/10 preference point system applies, an organ of state must, in the tender documents, stipulate in the case of—
- (a) an invitation for tender for income-generating contracts, that either the 80/20 or 90/10 preference point system will apply and that the highest acceptable tender will be used to determine the applicable preference point system; or
 - (b) any other invitation for tender, that either the 80/20 or 90/10 preference point system will apply and that the lowest acceptable tender will be used to determine the applicable preference point system,
- then the organ of state must indicate the points allocated for specific goals for both the 90/10 and 80/20 preference point system.

Table 1: Specific goals for the tender and points claimed are indicated per the table below. Note to tenderers: The tenderer must indicate how they claim points for each preference point system.)

The specific goals allocated points in terms of this tender	Number of points allocated (80/20 system) (To be completed by the organ of state)	Number of points claimed (80/20 system) (To be completed by the tenderer)
Enterprise which is 51% owned by historically disadvantaged persons.	10	
Enterprise which is 51% owned by historically disadvantaged women.	05	
Enterprise which is 51% owned by historically disadvantaged youth.	05	

DECLARATION WITH REGARD TO COMPANY/FIRM

- 4.3. Name of company/firm.....
- 4.4. Company registration number:

- 4.5. TYPE OF COMPANY/ FIRM
- Partnership/Joint Venture / Consortium
 - One-person business/sole propriety
 - Close corporation
 - Public Company
 - Personal Liability Company
 - (Pty) Limited
 - Non-Profit Company
 - State Owned Company
- [TICK APPLICABLE BOX]

4.6. I, the undersigned, who is duly authorised to do so on behalf of the company/firm, certify that the points claimed, based on the specific goals as advised in the tender, qualifies the company/ firm for the preference(s) shown and I acknowledge that:

- i) The information furnished is true and correct;
- ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;
- iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 1.4 and 4.2, the contractor may be required to furnish documentary proof to the satisfaction of the organ of state that the claims are correct;
- iv) If the specific goals have been claimed or obtained on a fraudulent basis or any of the conditions of contract have not been fulfilled, the organ of state may, in addition to any other remedy it may have –
 - (a) disqualify the person from the tendering process;
 - (b) recover costs, losses or damages it has incurred or suffered as a result of that person's conduct;
 - (c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation;
 - (d) recommend that the tenderer or contractor, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, be restricted from obtaining business from any organ of state for a period not exceeding 10 years, after the *audi alteram partem* (hear the other side) rule has been applied; and
 - (e) forward the matter for criminal prosecution, if deemed necessary.

<p>.....</p> <p>SIGNATURE(S) OF TENDERER(S)</p>
<p>SURNAME AND NAME:</p> <p>DATE:</p> <p>ADDRESS:</p> <p>.....</p> <p>.....</p> <p>.....</p>